

Lance Browne
140 Emerald,
2888 Hu Nan Road,
Shanghai,
China 201315

22nd September 2010

Dear Lance,

Letter of variation

I am writing to confirm our agreement with you to vary the current terms of your appointment as set out in the appointment agreement dated 9 September 2008 (the "**Agreement**") following your appointment as Senior Independent Director with effect from 18th May 2010.


Clause 6 shall be deleted and replaced as follows:

The Director shall receive a fee of £46,000 per annum (including £6,000 per annum for being Senior Independent Director) which shall be paid monthly in arrears or at such higher rate or rates as the Board may from time to time determine and notify to the Director in writing. Where the Director is resident outside Luxembourg he shall receive an additional annual fee of £7,500 which shall be paid monthly in arrears.

All other terms and conditions of the Agreement remain the same.

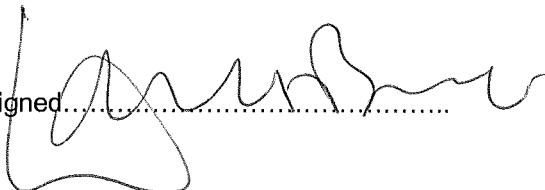
I should be grateful if you would sign and return the enclosed copy of this letter by way of indication of your agreement to its terms.

Yours sincerely,



Douglas Sutherland
for and on behalf of Regus plc (*société anonyme*)

I hereby agree to the above variations to my terms and conditions of appointment with effect from 18th May 2010.

Signed.....

Dated.....28.9.10.....

Regus plc (Société Anonyme)
Head Office: 26, boulevard Royal, L-2449 Luxembourg
RCS Luxembourg B 141159

regus.com

Registered Office: 22 Grenville Street, St Helier, Jersey, JE4 8PX, Channel Islands
Registration n°101523

PRIVATE AND CONFIDENTIAL

DATED 9 SEPT 2008

REGUS PLC

- and -

LANCE BROWNE

APPOINTMENT AGREEMENT

Slaughter and May
One Bunhill Row
London EC1Y 8YY

Ref: AGR/SCW/ARYE
CD080430001

CONTENTS

1.	Definitions	1
2.	Term of Appointment	1
3.	Time commitment	1
4.	Role	2
5.	Powers and Duties	2
6.	Fee	2
7.	Expenses	2
8.	Confidential Information etc.	2
9.	Return of Papers etc.	3
10.	Termination of Appointment	3
11.	Other Interest	3
12.	Notices	3
13.	Other Agreements	3
14.	Governing Law	4
	Schedule	5

THIS APPOINTMENT is made on ^{9th} September, 2008

BETWEEN:-

- (1) **Regus plc** (a public company limited by shares incorporated in Jersey with registered number 101523 and registered in Luxembourg as a societe anonyme under RCS Luxemburg B 141159); (the "**Company**") and
- (2) **Lance Browne** (the "**Director**") of 140 Emerald, 2888 Hu Nan Road, Shanghai, China, 201315.

WHEREBY IT IS AGREED as follows:-

1. Definitions

In this Appointment:

- the "Group"** means the Company and its subsidiary undertakings; and
- the "Board"** means the board of directors of the Company.

2. Term of Appointment

- 2.1 The Director is appointed as a non-executive director of the Company. This Appointment constitutes a contract for services and does not create an employment relationship.
- 2.2 This appointment shall be for an initial term of 3 years commencing on 27 August, 2008 and, subject to clause 10, shall continue unless terminated earlier by either party giving to the other not less than 6 months' notice in writing.

3. Time commitment

The Director will be expected to devote such time as is necessary for the proper performance of the Director's duties as a non-executive director. The Company usually holds approximately 6-12 Board meetings a year; the Director may be expected to attend additional meetings if circumstances require. The Director will also be required to attend the annual general meeting and to meet occasionally with management or professional advisers. The Director confirms that he is currently able to allocate sufficient time to meet these requirements and that he will inform the Board of any subsequent changes to his circumstances which may affect the time he can commit to his duties under this Appointment.

4. Role

The Board together has collective responsibility for the success of the Company. The Director will, when carrying out his duties under this Appointment, observe the relevant legal and regulatory provisions applicable to the exercise of such duties.

5. Powers and Duties

5.1 The Director shall, in relation to the Company, perform only such duties and exercise only such powers:

- (i) as are set out in the Schedule to this Appointment; and
- (ii) any other exercise of power or performance of duty that constitutes director-level activity in relation to the Company.

5.2 The Director shall perform the duties and exercise all powers set out in clause 5.1 from within Luxembourg. In exceptional circumstances where this is not possible, the Director may exercise such powers and perform such duties outside of Luxembourg, provided that at no time are such powers or duties exercised or performed from within the United Kingdom.

6. Fee

The Director shall receive a fee of £40,000 per annum which shall be paid monthly in arrears or at such higher rate or rates as the Board may from time to time determine and notify to the Director in writing. Where the Director is resident outside Luxembourg he shall receive an additional annual fee of £7,500 which shall be paid monthly in arrears.

7. Expenses

The Company shall reimburse to the Director against production of receipts if requested all reasonable travelling, hotel, entertainment and other out-of-pocket expenses which he may from time to time be authorised to incur in the execution of his duties under this Appointment subject to such rules as may from time to time be notified by the Company.

8. Confidential Information etc.

The Director shall not, either during the term of this Appointment or thereafter, use to the detriment or prejudice of the Company or any member of the Group or, except in the proper course of his duties, divulge to any person any trade secret or any other confidential information concerning the business or affairs of the Company or any member of the Group which may have come to his knowledge during the term of this Appointment.

9. Return of Papers etc.

The Director shall promptly whenever requested by the Company and in any event upon the termination of his appointment deliver up to the Company all lists of clients or customers, correspondence and all other documents, papers and records which may have been prepared by him or have come into his possession, custody or control in the course of his appointment, or any other property of the Company and the Director shall not be entitled to and shall not retain any copies thereof. Title and copyright therein shall vest in the Company.

10. Termination of Appointment

The Director's appointment is subject to all the requirements of the Company's constitutional documents relating to the retirement of directors by rotation and their removal. In the event that the Director is removed pursuant to the Company's constitutional documents from his office as a director then this appointment shall terminate immediately without any entitlement to compensation in respect of any loss of office or other loss (including but not limited to loss of future fees).

11. Other Interest

It is accepted and acknowledged that the Director has other business interests, but the Director agrees that he shall not be an employee, director, agent or consultant of or otherwise interested in any business which competes with the business of the Group during the term of the Appointment.

12. Notices

Any notice may be given personally to the Director or to the secretary of the Company (as the case may be) or may be posted to the Company (for the attention of its secretary) at its registered office for the time being or to the Director either at his address given above or at his last known address. Any such notice sent by post shall be deemed served forty-eight hours after it is posted and in proving such service it shall be sufficient to prove that the notice was properly addressed and put in the post.

13. Other Agreements

The Director acknowledges and warrants that, save for the deed poll of indemnity entered into on 27 August, 2008, there are no agreements or arrangements whether written, oral or implied between the Company or any other member of the Group and the Director relating to the appointment of the Director and that he is not entering into this Appointment in reliance on any representation not expressly set out herein.

14. Governing Law

This Appointment shall be governed by and construed in accordance with Jersey law and each of the parties hereby irrevocably agrees for the exclusive benefit of the Company that the courts of Jersey are to have jurisdiction to settle any disputes which may arise out of or in connection with this Appointment.

IN WITNESS whereof this Appointment has been signed by or on behalf of the parties hereto the day and year first before written.

SIGNED by)
on behalf of the Company)
in the presence of:-)


LINDA PROSSER)



SIGNED by the Director)
in the presence of:-)

KAD HVENCHEN)



Schedule

1. Legal requirements

- 1.1 Approval of interim and final financial statements.
- 1.2 Approval of any interim dividend and recommendation of any final dividend.
- 1.3 Approval of any significant changes in accounting policies or practices.
- 1.4 Appointment or removal of Company secretary.
- 1.5 Setting-out of remuneration of auditors (where, as is usual, shareholders have delegated this power to the Board) and recommendations for appointment or removal of auditors (possibly following recommendations of the audit committee).
- 1.6 Approval of resolutions and corresponding documentation to be put forward to shareholders at a general meeting.

2. Regulatory requirements

- 2.1 Approval of all circulars and listing particulars.
- 2.2 Approval of press releases concerning matters decided by the Board.
- 2.3 Where these cannot be taken by the Company secretary, taking decisions as to whether the Company holds inside information, its announcement obligations and the terms of any consequent announcement.

3. Management

- 3.1 Approval of long term objectives and commercial strategy.
- 3.2 Approval of the annual operating and capital expenditure budgets.
- 3.3 Determining any changes relating to capital structure or status.
- 3.4 Agreeing the terms and conditions of service agreements and appointment letters of directors and senior Directors.
- 3.5 Determining any changes to management and control structure.

4. Board membership and Board committees

- 4.1 Responsibility for determining Board appointments and removals and any special terms and conditions attached to the appointment (subject to the recommendations of the Remuneration Committee).
- 4.2 Responsibility for determining the terms of reference of chairman, vice-chairman, chief Director and other Director directors.
- 4.3 Responsibility for determining the terms of reference and membership of Board committees.

5. Major Commitments

- 5.1 Approving any capital expenditure in excess of £5,000,000.
- 5.2 Approving any material, either by reason of size or strategically, contracts of the Company or any subsidiary in the ordinary course of business including bank borrowings and acquisition or disposal of fixed assets with an annual value in excess of £5,000,000.
- 5.3 Approving any contracts of the Company or any subsidiary not in the ordinary course of business including loans and repayments, foreign currency transactions and major acquisitions or disposals.
- 5.4 Approving any major investments including the acquisition or disposal of interests of more than five per cent. in the voting shares of any company (excluding new centres openings) or the making of any takeover bid, or recommending (or not) any bid received.
- 5.5 Setting the risk management strategy including in relation to derivatives transactions.
- 5.6 Setting the treasury policies including in relation to foreign exchange exposure.

6. External reporting

- 6.1 Approval of the following for inclusion in the annual report and accounts:
 - (A) remuneration report;
 - (B) corporate governance statement; and
 - (C) statement regarding financial and non-financial controls.

7. Miscellaneous

- 7.1 Determining on major changes in the rules of the pension schemes operated by companies in the Group, or changes of trustees or (where this is subject to the approval of the Company) changes in the fund management arrangements.

- 7.2 Determining on major changes in employee share schemes and the allocation of Director share options.
- 7.3 Formulation of policy regarding charitable donations.
- 7.4 Approval of political donations.
- 7.5 Responsibility for approval of the Company's principal professional advisers.
- 7.6 Responsibility for prosecution, defence or settlement of litigation over £500,000.
- 7.7 Responsibility for internal control arrangements.
- 7.8 Responsibility for health and safety policy.
- 7.9 Responsibility for environmental policy.
- 7.10 Responsibility for insurance including directors' and officer's liability insurance.
- 7.11 Responsibility for material changes to the terms of bank finance.
- 7.12 Considering any request by any Group company to waive compliance with or a breach of a covenant under any credit agreement.

8. Intellectual Property

- 8.1 Approval of intellectual property strategy.
- 8.2 Responsibility for changes to logos or trading names.
- 8.3 Responsibility for prosecution, defence or settlement of material intellectual property disputes.